



DoD Supply Chain Management Implementation Guide



Deputy Under Secretary of Defense
(Logistics and Materiel Readiness)

Office of Supply Chain Integration

Dod Supply Chain Management Implementation Guide

**United States. Congress. House.
Committee on Oversight and
Government Reform**



Dod Supply Chain Management Implementation Guide:

DoD Supply Chain Management Implementation Guide Logistics Management Institute, 2000 The DoD Supply Chain Management Implementation Guide is a tool to assist logistics personnel who are responsible for implementing supply chain management This Guide presents the key supply chain principles and implementation strategies compiled into a structured and workable approach for achieving progress toward fully incorporating supply chain management into the DoD logistics process This document is Intended to serve as a roadmap for individuals and organizations seeking day to day direction for implementing supply chain management in a DoD environment DTIC abstracts DoD Supply Chain Management Implementation Guide ,2000 The DoD Supply Chain Management Implementation Guide is a tool to assist logistics personnel who are responsible for implementing supply chain management This Guide presents the key supply chain principles and implementation strategies compiled into a structured and workable approach for achieving progress toward fully incorporating supply chain management into the DoD logistics process This document is Intended to serve as a roadmap for individuals and organizations seeking day to day direction for implementing supply chain management in a DoD environment

Defense Logistics William M. Solis, 2009-05 Military operations in Iraq and Afghanistan have focused attention on the performance of DoD s supply chain management DoD spent 178 billion on its supply chain in FY 2007 There have been many reported weaknesses in DoD s management of its supply chain DoD released its Logistics Roadmap in July 2008 to guide measure and track logistics improvements DoD has identified two technologies included in this roadmap item unique ident IUID and passive radio frequency ident RFID as having promise to address weaknesses in asset visibility This report reviewed the extent to which the roadmap serves as a comprehensive integrated strategy to improve logistics and the progress DoD has made implementing IUID and passive RFID **Air Force Journal of Logistics** ,2006 *Handbook of Systems Engineering and Risk Management in Control Systems, Communication, Space Technology, Missile, Security and Defense Operations* Anna M. Doro-on, 2022-09-27 This book provides multifaceted components and full practical perspectives of systems engineering and risk management in security and defense operations with a focus on infrastructure and manpower control systems missile design space technology satellites intercontinental ballistic missiles and space security While there are many existing selections of systems engineering and risk management textbooks there is no existing work that connects systems engineering and risk management concepts to solidify its usability in the entire security and defense actions With this book Dr Anna M Doro on rectifies the current imbalance She provides a comprehensive overview of systems engineering and risk management before moving to deeper practical engineering principles integrated with newly developed concepts and examples based on industry and government methodologies The chapters also cover related points including design principles for defeating and deactivating improvised explosive devices and land mines and security measures against kinds of threats The book is designed for systems engineers in practice political risk professionals managers policy makers

engineers in other engineering fields scientists decision makers in industry and government and to serve as a reference work in systems engineering and risk management courses with focus on security and defense operations Application of the SCOR Model in Supply Chain Management , *Supporting the Warfighter* United States. Congress. Senate. Committee on Homeland Security and Governmental Affairs. Subcommittee on Oversight of Government Management, the Federal Workforce, and the District of Columbia,2007 2004 Logistics Demensions vol1 , *Dods High-risk Areas* United States Government Accountability Office,2017-09-19 Military operations in Iraq and Afghanistan have focused attention on the Department of Defense s DOD supply chain management The supply chain can be critical to determining outcomes on the battlefield and the investment of resources in DOD s supply chain is substantial In 2005 with the encouragement of the Office of Management and Budget OMB DOD prepared an improvement plan to address some of the systemic weaknesses in supply chain management GAO was asked to monitor implementation of the plan and DOD s progress toward improving supply chain management GAO reviewed 1 the integration of supply chain management with broader defense business transformation and strategic logistics planning efforts and 2 the extent DOD is able to demonstrate progress In addition GAO developed a baseline of prior supply chain management recommendations GAO surveyed supply chain related reports issued since October 2001 identified common themes and determined the status of the recommendations **DOD's High-Risk Areas. Progress Made Implementing Supply Chain Management Recommendations, But Full Extent of Improvement Unknown** ,2007 DOD s success in improving supply chain management is closely linked with its overall defense business transformation efforts and completion of a comprehensive integrated logistics strategy Our prior reviews and recommendations have addressed business management problems that adversely affect the economy efficiency and effectiveness of DOD s operations and that have resulted in a lack of adequate accountability across several of DOD s major business areas We have concluded that progress in DOD s overall approach to business transformation identified as a high risk area in 2005 is needed to confront other high risk areas including supply chain management We have made a number of recommendations to address defense business transformation including strengthening the management of DOD s business systems modernization through the adoption of enterprise architecture and investment management best practices In response DOD has taken several actions intended to advance transformation such as establishing governance structures like the Business Transformation Agency and developing an Enterprise Transition Plan aligned with its business enterprise architecture As a separate effort DOD has been developing a strategy to guide logistics programs and initiatives across the department Called the To Be logistics roadmap this strategy would identify the scope of logistics problems and capability gaps to be addressed and include specific performance goals programs milestones resources and metrics to guide improvements in supply chain management and other areas of DOD logistics DOD has not established a target date for completing the To Be logistics roadmap According to DOD officials its completion is pending the results of the department s

ongoing test of new concepts for managing logistics capabilities Initial results of this test are expected to be available in the spring of 2007

Exploring GAO's High-risk List and Opportunities for Reform United States. Congress. House. Committee on Oversight and Government Reform,2013

DOD's HIGH-RISK ARES: Efforts to Improve Supply Chain Can Be Enhanced by Linkage to Outcomes, Progress in Transforming Business Operations, and Reexamination of Logistics Governance and Strategy,2007 The most recent update to the plan shows that DOD has made progress developing and implementing its supply chain management improvement initiatives but the current performance measures in the plan do not fully demonstrate results DOD is generally staying on track for implementing its initiatives although there have been delays in meeting certain milestones Notwithstanding this overall progress and the commitment of DOD leadership to resolving supply chain problems the long term time frames for many of these initiatives present challenges to the department in sustaining progress toward substantially completing their implementation Moreover the plan lacks outcome focused performance measures that could gauge the results of many of the individual improvement initiatives or demonstrate progress in the three focus areas limiting DOD s ability to fully demonstrate the results achieved through its plan Increasing the plan s focus on measurable outcomes will enable DOD s internal and external stakeholders including Congress and OMB to track the interim and long term success of DOD s initiatives and help DOD determine if it is meeting its goals of achieving more effective and efficient supply chain management In addition our recent work has identified continuing problems related to the three focus areas in DOD s plan In the area of requirements forecasting the military services are experiencing difficulties estimating the length of time between the initiation of a procurement action and the receipt of spare parts into the supply system for equipment and weapon systems We also found continuing problems in the Air Force s inventory management practices hindering its ability to efficiently and effectively maintain its spare parts inventory for military equipment Specifically an average of 52 percent 1 3 billion of the Air Force s secondary on order inventory was not needed to support on order requirements

Defense Acquisition Guidebook Management Concepts, Incorporated,2006

Integrating the Department of Defense Supply Chain Eric Peltz,Marc Robbins,Geoffrey McGovern,2012 The authors provide a framework for an integrated Department of Defense DoD supply chain associated policy recommendations and a companion framework for management practices that will drive people to take actions aligned with this integrated supply chain approach Building on the framework and policy recommendations they identify opportunities to improve DoD supply chain efficiency and highlight several already being pursued by DoD

[Vision Working Group Report and Scenarios](#) Sheila R. Ronis,2010 The Project on National Security Reform submitted its 2 year study of the national security system Forging a New Shield to the President President elect and Congress on November 26 2008 Before the Project finalized the report s recommendations its Vision Working Group tested the findings against a diverse set of scenarios to determine if the recommendations were robust and effective This volume documents the scenario testing

process used by the Vision Working Group and includes the actual pre reform and post reform scenarios and details many other scenario techniques used in the overall study Results revealed that each of the five major findings improved the performance of the current national security system but on the whole the findings concluded that the national security system was at risk of failure and needed serious reform The work of the Vision Working Group has led to the formulation of an additional recommendation The country must establish a mechanism to infuse greater foresight into the Executive Branch and in particular the national security system This proposed mechanism named the Center for Strategic Analysis and Assessment would exist and operate within the Executive Office of the President This volume details the proposed architecture and operation of the Center

Dods High-risk Areas United States Government Accountability Office,2017-09-16 The availability of spare parts and other critical items provided through the Department of Defense s DOD supply chains affects the readiness and capabilities of U S military forces Since 1990 GAO has designated DOD supply chain management as a high risk area In 2005 DOD developed a plan aimed at addressing supply chain problems and having GAO remove this high risk designation DOD s plan focuses on three areas requirements forecasting asset visibility and materiel distribution GAO was asked to provide its views on 1 DOD s progress in developing and implementing the initiatives in its plan 2 the results of recent work relating to the three focus areas covered by the plan and 3 the integration of supply chain management with efforts to improve defense business operations GAO also addressed broader issues of logistics governance and strategic planning This testimony is based on prior GAO reports and analysis To determine whether to retain the high risk designation for supply chain management GAO considers

DOD's High-Risk Areas: High-Level Commitment and Oversight Needed for DOD Supply Chain Plan to Succeed ,2005 Since 1990 the Department of Defense s DOD supply chain management processes have been on GAO s list of high risk areas needing urgent attention and fundamental transformation to ensure that they function in the most economical efficient and effective manner possible Recently in collaboration with the Office of Management and Budget OMB DOD developed a plan to address some of the systemic weaknesses as a first step toward removing supply chain management from the list DOD s plan focuses on three areas for improvement accuracy of supply requirements forecasts distribution of material and asset visibility GAO was asked to provide its views on 1 the importance of supply chain management in DOD 2 why GAO listed it as a high risk area 3 GAO s assessment of DOD s plan to improve supply chain processes and 4 GAO s plans to follow up on DOD s efforts This testimony contains GAO s views on what remains to be done to improve DOD s supply chain management and bring about lasting solutions Continued efforts to complete and implement DOD s plan as well as continued oversight by Congress are essential

DOD's 2010 Comprehensive Inventory Management Improvement Plan Addressed Statutory Requirements, But Faces Implementation Challenges Jack E. Edwards,2011 The Department of Defense DOD spends billions of dollars to purchase manage store track and deliver spare parts and other supplies needed to keep military equipment ready and

operating Since 1990 we have identified DOD supply chain management as a high risk area due in part to ineffective and inefficient inventory management practices and procedures weaknesses in accurately forecasting demand for spare parts and challenges in achieving widespread implementation of key technologies aimed at improving asset visibility These factors have contributed to the accumulation of billions of dollars in spare parts that are excess to current requirements Moreover we have recently reported on the inventory management practices of the military departments and the Defense Logistics Agency DLA and recommended DOD take steps to improve demand forecasting modify policies to provide incentives to reduce on order inventory that is not needed to support requirements i e on order excess ensure proper documented reviews are conducted to validate methodologies for making retention decisions and establish metrics and goals for tracking and assessing the cost efficiency of inventory management To provide high level strategic direction DOD issued its Logistics Strategic Plan in July 2010 which among other things established a goal to improve supply chain processes including inventory management practices Our objectives were to 1 determine the extent to which DOD s Plan addresses the reporting elements required by section 328 of the NDAA and 2 assess the extent to which the Plan addresses six key characteristics that help establish a comprehensive results oriented management framework to guide implementation These characteristics were not required to be included by section 328 but our prior work examining national strategies and logistic issues has shown that these characteristics help establish a results oriented management framework for effective implementation

The National Guide to Educational Credit for Training Programs 2003 (Ace) American Council on Education,American Council on Education,2003 For more than 25 years this guide has been the trusted source of information on thousands of educational courses offered by business labor unions schools training suppliers professional and voluntary associations and government agencies These courses provide academic credit to students for learning acquired at such organizations as AT T Citigroup Delta Air Lines General Motors University NETg and Walt Disney World Resort Each entry in the comprehensive INational Guide R provides L L DBL Course title L DBL Location of all sites where the course is offered L DBL Length in hours days or weeks L DBL Period during which the credit recommendation applies L DBL Purpose for which the course was designed L DBL Learning outcomes L DBL Teaching methods materials equipment and major subject areas covered L DBL College credit recommendations offered in four categories by level of degrees and expressed in semester hours and subject area s in which credit is applicable L L The introductory section includes ACE Transcript Service information

Supporting the Warfighter United States. Congress. Senate. Committee on Homeland Security and Governmental Affairs. Subcommittee on Oversight of Government Management, the Federal Workforce, and the District of Columbia,2007

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